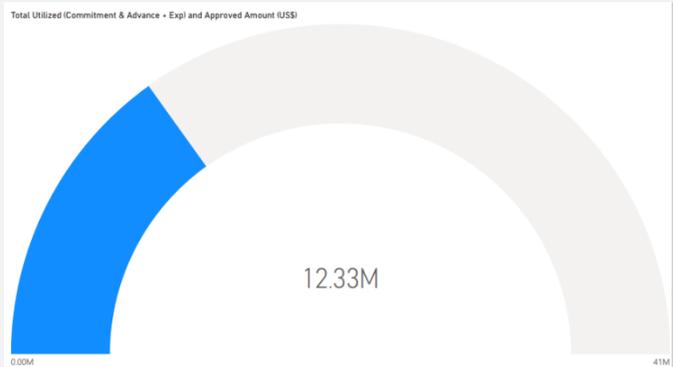


UNDP-JAPAN funded project in UNDP Africa:

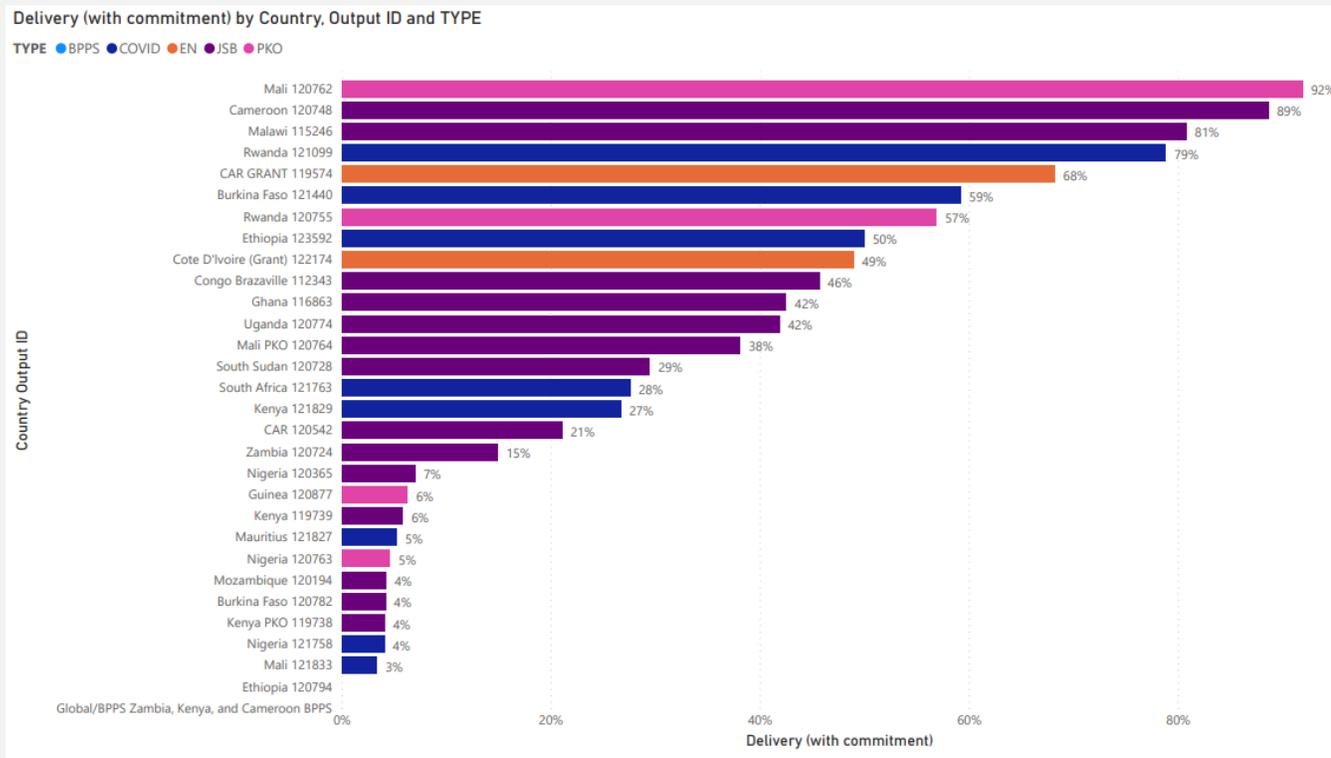
UNDP Africa is implementing in total 31 UNDP-Japan funded projects over 40 million USD in 18 countries (Burkina Faso, Cameroon, Central Africa, Congo Brazzaville, Ethiopia, Ghana, Guinea, Ivory Coast, Kenya, Mali, Nigeria, Mauritius, Mozambique, Rwanda, South Africa, South Sudan, Uganda, and Zambia). The project covers the following thematic area; peace and stability, disaster recovery and resilience, Human Security and Nexus, PKO support, Electoral Assistance, COVID-19 response, and ID digitalization, sourced from JSB, Partnership Fund, and Grant aid.



Overall project delivery as of 30 October 2020: The month of October is mid-term for most of the UNDP-Japan funded projects that started since March 2020. After six months of project implementation, the project delivery as of 30 October stands 30%, accounts for the delivery of 12.33 million USD against the total available funding of 41 million USD. Reflecting on respective project work plan, the target for the end of December 2020 is set for between 50% - 60%. This is slightly above the 2019 delivery status (40% in December 2019) and is below the 2018 delivery status (66% in December 2018). The top 5 of the overall delivery is Mali 92%, Cameroon 89%, Malawi 81%, Rwanda 79%, and CAR 68%.



The delivery with commitment by Country: (TOP 5: Mali, Cameroon, Malawi, Rwanda and CAR)



- **The delivery status of JSB regular project (in purple):** Sourced by JSB of Japanese Fiscal Year 2019, UNDP-Africa is implementing in total 14 projects with the total amount over 15 million USD for the period of March 2020-March 2021. Although most COs were able to kick-start the project as per the project start date, the delivery as of 30 October is lagging and stands at 29 %. The Top 3 highest delivery COs are Cameroon (89%), Malawi (81%), and Congo Brazzaville (45%), while the Bottom 3 COs are (4%) delivery of Mozambique, Burkina Faso, and Kenya. Through the extensive follow-up sessions that TICAD Unit undertook with UNDP COs during the course of September and October, the projection of delivery is expected to improve in upwards for the following COs; Kenya PKO (#11938), Burkina Faso (#120782), Mozambique (#120194), Nigeria (#120365) and South Sudan (#12078). Despite covid-19 pandemic the 'No NCE' policy remains as it is for all UNDP-JAPAN funded project, the NCE is granted only at the exceptional basis. All COs are advised to duly respect the project timeline and 100% completion by March 2021. During the project mid-term discussion with COs, Malawi and Mozambique indicated the possibility of NCE. The COs are well reminded on the No-NCE policy as well as different associated risk (reputational risk for UNDP for not meeting the project timeline, and the long administrative process for reviewing NCE process by MOFA HQ).
- **The delivery status of JSB COVID (in blue):** On 30th April 2020, the Japan Diet approved Supplementary Budget of USD 63.6 million to support UNDP COVID-19 response in 29 countries, including 8 UNDP-Africa COs. (Burkina Faso, Ethiopia, Kenya, Mali, Mauritius, Nigeria, Rwanda, and South Africa) The project duration is 9 months from June 2020 to March 2021 with the total budget of 16 million for 8 UNDP-Africa COs. The actual start date is around mid-July 2020, the project delivery reached 22% after three months. The top 3 highest delivery COs are Rwanda (79%), Burkina Faso (59%), and Ethiopia (50%), while the bottom 3 COs are Mauritius (5%), Nigeria (4%) and Mali (3%). JSB COVID-19 project is structured with three Outcomes: Outcome 1. Health Systems Strengthening, Outcome 2. Inclusive and integrated crisis management and responses, and Outcome 3. Addressing the human rights and socio-economic impact of COVID-19. In majority of the COs, the first quarter was spent to refine or update the PPE goods in collaboration with IPs. Rwanda and Burkina Faso were the one of the first COs that completed the PPE procurement and started distributing goods before the end of first quarter. Collaboration with Japan is actively reported for Burkina Faso, Rwanda, Mali, and South Africa. To date, numerous communication products are produced by COs to enhance the project visibility. GPN and Digital office support have been timely and critical for most COs.



Burkina Faso (left, twitter, hand washing)
 Kenya (right, COVID national conference)
 Rwanda (Cooperative)
 South Africa (Emerging results)



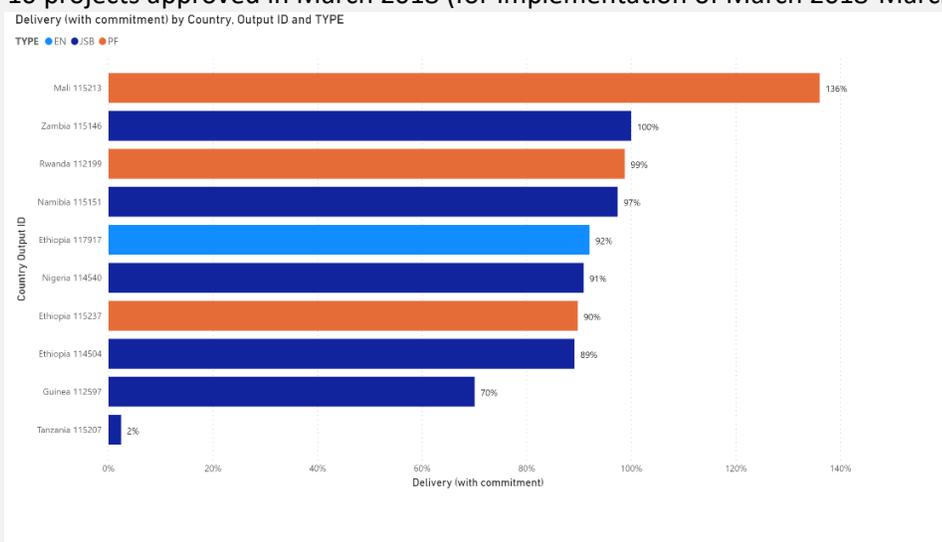
The support provided to Beatrice helped her to provide basic household needs for herself and her family “We are very thankful for the cash for food support provided by RNUD. It enabled me to comply with the government preventive measures and to stay at home during the entire lockdown. When the lockdown was finally lifted, RNUD supported capital investment for our cooperative and that enabled me to resume my business activities. I am now delivering on many orders from my customers”, she said. Beatrice is skilled both at knitting and hair dressing. Due to the support received, her cooperative survived the lockdown and is now able to support its members to earn a living for themselves and their families.



- **The delivery status of PF (PKO) project (in pink):** Five small scale projects (296,000 USD per project, in total 1.4 million USD) are funded through Partnership Fund to support PKO center in Ethiopia, Guinea, Nigeria, Mali, and Rwanda. The principal project activity is a training session at national/sub-regional level. The travel restriction due to COVID-19 hence affected the project implementation. As of 30 October, the delivery rate stands 14%, the below average of October delivery of UNDP-Japan funded project. The Top two highest delivery is Mali (92%) and Rwanda (57%), while the bottom are Guinea (6%), Nigeria (5%), and Ethiopia (0%). Nigeria delivery is projected to improve by 50% at the end of December, Ethiopia CO is re-organizing a work plan, pending approval by GoJ. All projects are expected to be completed by March 2021.
- **The delivery status of EN project (in orange):** Since the diet approval in June 2020, the electoral assistance through EN/Grant kick-started in Ivory Coast (about 1,932,579USD) and CAR (about 2,330,828 USD). Amidst COVID-19 pandemic, the first ever signing ceremony was held virtually in CAR. To meet the urgent procurement needs, the process was quickly engaged by COs. Both COs achieved 50% of delivery over the course of three month.
- **The delivery status of BPPS legal identity (in light blue):** Approved at the same time as JSB Global COVID-19 project, this project seeks to significantly contribute to closing the identity gap in Africa through both further developing the international and regional normative framework on CRVS and identity management, as well as strengthening the CRVS/identity management system in three African countries – Cameroon, Zambia and Kenya. Upon global PAC meeting held in July 2020, COs are currently finalizing work plan as well as procurement plan. The project duration is one year (July 2020 – July 2021), the currently the delivery stands 0%.



- **The delivery status of NCE projects:** 10 projects approved in March 2018 (for implementation of March 2018-March 2019) were carried over in 2020. Currently, except for Tanzania (7%), most projects are at the fullest of project implementation. Nigeria and Namibia completed the submission of Final Narrative Report. The upcoming Final Narrative Report submission due is Mali, Ethiopia, and Guinea. The Tanzania CO is putting in place a project delivery acceleration plan, aiming to commit remaining funding before the project official end date, noting the Second NCE is unattainable.



● **Action Points for COs below the target**

| JSB Regular | The project delivery below 50% /Follow-up actions in November 2020 |
|---|---|
| Congo Brazzaville | Mid-term discussion was held with Ticad unit. Project delivery is expected to improve delivery to 65% at the end of December 2020. Close follow-up is needed at CO level. KM product is pending by mid-November. |
| Ghana, Mali (PKO), CAR, and Zambia | The status is unknown. Organize a mid-term discussion during the second week of November 2020. |
| Uganda | Mid-term discussion was held with Ticad unit. The election is scheduled in Q1 2021. The CO is advised to put in place the delivery acceleration plan is required for Output 2 and 3 aiming to finalize all activities by March 2021. KM product is pending. |
| South Sudan | Mid-term discussion was held with Ticad unit. October delivery met the target set by the Work Plan. CO is thus advised to submit projection of delivery per output and KM product pending by mid-November. |
| Nigeria (#119739) | Mid-term discussion was held with Ticad unit. The delivery is projected to improve to 20% by 6 November 2020. CO to regularly update COST and TICAD Unit. |
| Nigeria (#120763) | Mid-term discussion was held with Ticad unit. The delivery is projected to improve to 50 % at the end of December. CO to regularly update COST and TICAD Unit. |
| Burkina Faso | Mid-term discussion was held with Ticad unit. CO updated the work plan on 29 October. The projected delivery is 80% at the end of December 2020. |
| Mozambique | Mid-term discussion was held with Ticad unit. The delivery is projected to improve to 35.5 % with the completion of Output 1.2 and 2.1 at the end of December. CO to closely monitor and update the progress to COST and TICAD Unit. |

| JSB COVID | The project delivery below 50%/ Follow-up actions in November 2020 |
|---------------------|--|
| South Africa | First COVID-check in and TICAD Unit follow-up discussion were held. Close monitoring with IPs, and procurement process. The delivery is projected to improve 49% at the end of December 2020. CO to closely monitor and update the progress to COST and TICAD Unit. |
| Kenya | First COVID-check in and TICAD Unit follow-up discussion were held. 28% is the target set by CO at the end of October, and 50% at the end of November 2020. CO to closely monitor and update the progress to COST and TICAD Unit. |
| Mauritius | The new project manager is on board. A briefing session is scheduled on 3 November. |
| Nigeria | First COVID-check in and TICAD Unit follow-up discussion were held. Close monitoring with Operation team is needed. The procurement process in in finalization and the delivery is expected to improve to 80% in due course. CO to closely monitor and update the progress to COST and TICAD Unit. |
| Mali | First COVID-check in and TICAD Unit follow-up discussion were held. CO is requested to submit the projection of delivery and acceleration plan. The delivery was expected to improve to 13% at the end of October, 44% at the end of December. CO to closely monitor and update the progress to COST and TICAD Unit. |

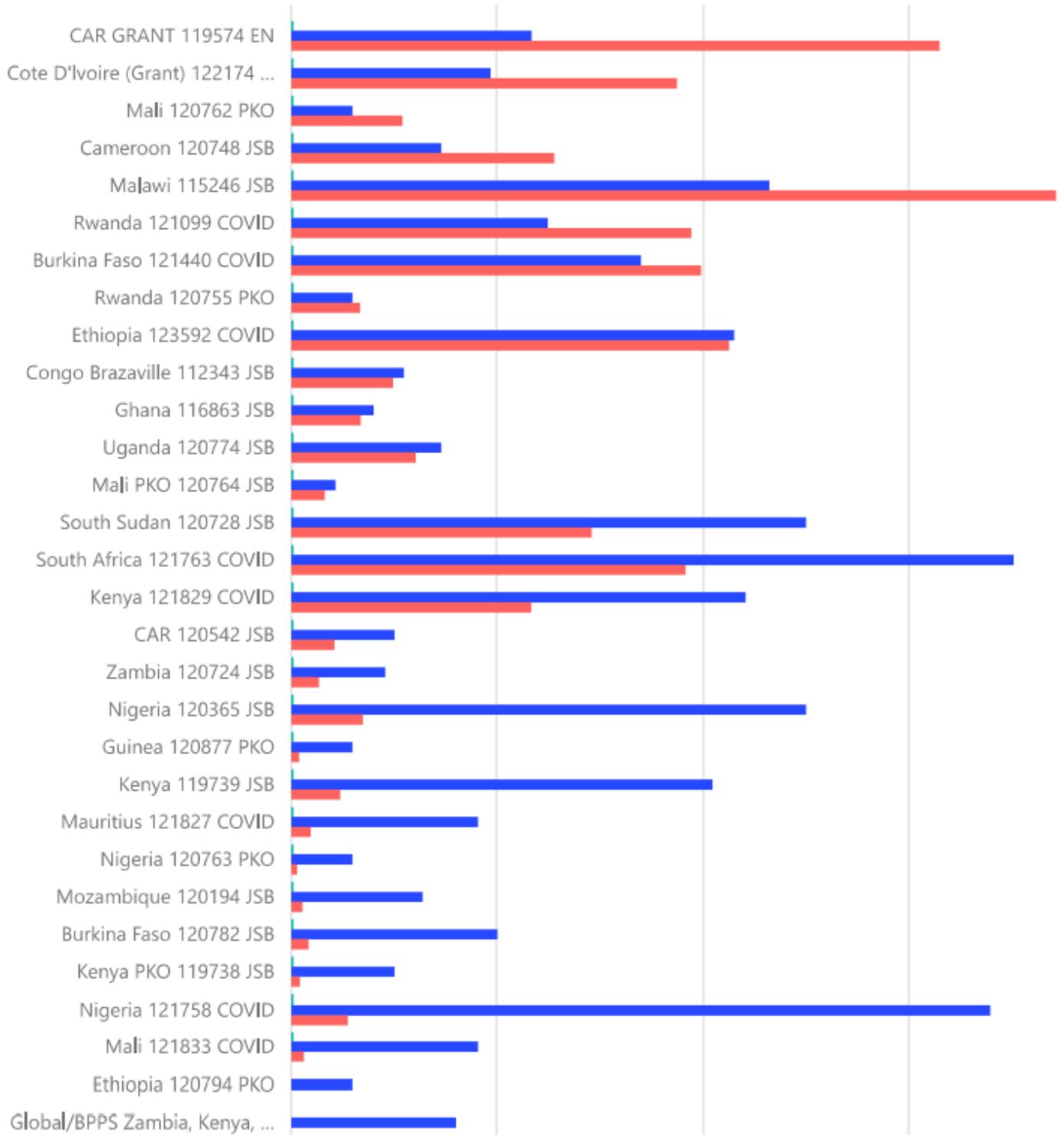
| PF | The project delivery below 50%/ Follow-up actions in November 2020 |
|------------------------|---|
| Guinea and Mali | Mid-term status unknown. TICAD Unit to organize a follow-up discussion at the third week of November. |
| Ethiopia | Delivery acceleration plan is put in place. Pending approval by GoJ. CO to regularly update TICAD unit. |
| Kenya | Activity is on-track. Pending Government clearance before transferring funding to IP. |

| BPPS | The project delivery 0%/ Follow-up actions in November 2020 |
|---|---|
| BPPS, Cameroon, Zambia and Kenya | COs are currently finalizing work/procurement plan. Close follow-up is needed with BPPS. The follow-up meeting to schedule with BPPS and BERA JU during the first week of November. |

| NCE | NCE delivery 2%/ Follow-up actions in November 2020 |
|-----------------|---|
| Tanzania | CO aims to fully engage all funding by 31 December 2020. CO to provide weekly update. |

● The table showing 'Target' against 'Total Utilized' as of 30 October 2020

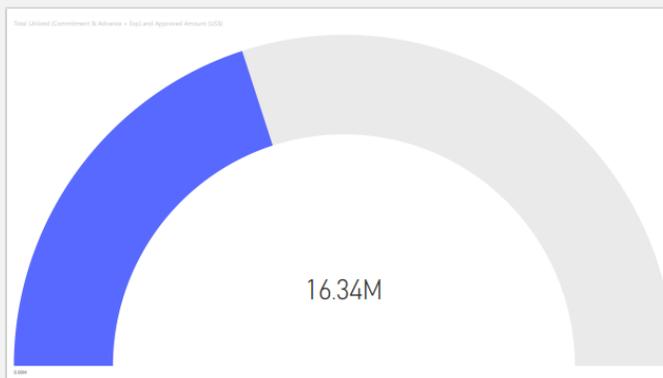
● Sum of Delivery rate ● Target ● Total Utilized



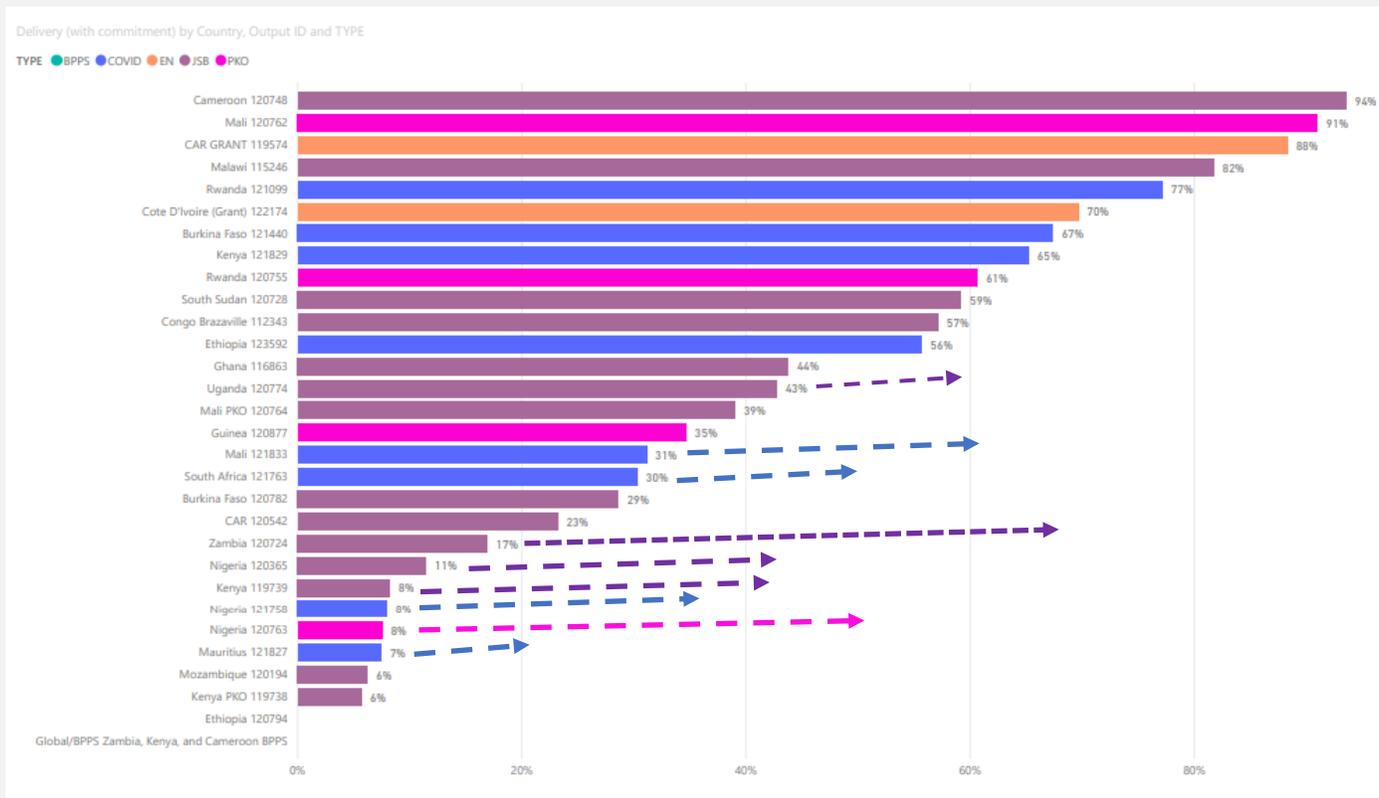
- **UNDP-JAPAN funded project in UNDP Africa:** UNDP Africa is implementing a total 31 UNDP-Japan funded projects worth over 40 million USD in 18 countries (namely: Burkina Faso, Cameroon, Central Africa, Congo Brazzaville, Ethiopia, Ghana, Guinea, Ivory Coast, Kenya, Mali, Nigeria, Mauritius, Mozambique, Rwanda, South Africa, South Sudan, Uganda, and Zambia). The project covers the following thematic area; peace-&stability, disaster recovery & resilience, Human Security &-Nexus, PKO support, Electoral Assistance, COVID-19 response, and ID digitalization, sourced from JSB, Partnership Fund, and Grant aid.



- **Overall project delivery as of 30 November 2020:** The month of November is past mid-term for most of the UNDP-Japan funded projects that started in March 2020. Since the last update dated 30 October 2020, the project delivery as of 30 November saw the **10% boost**, achieving the delivery of 16.34 million, **40%** of the total available funding of 41 million USD. The progress is on-track toward the December 2020 target which is set for between 50% - 60%*. Thus, the enhanced monitoring/acceleration is required to meet the initial target. Importantly, the delivery rate of November 2020 has reached the level of 2019 delivery rate (40% in December 2019), yet it is below the 2018 delivery status (66% in December 2018). The top 5 highest delivery country with the percentage is Cameroon 94% Mali 91%, CAR 88%, Malawi 82%, and Rwanda 77%.



- **The delivery with commitment by Country: (TOP 5: Cameroon Mali, CAR, Malawi, and Rwanda)**



*The flesh shows the forecast of delivery in upwards of Uganda, Mali, South Africa, Zambia, Nigeria, Kenya and Mauritius at the end of December 2020.

- **The delivery status of JSB regular project (in purple):** Sourced by JSB of Japanese Fiscal Year 2019, UNDP-Africa is implementing a total of 14 projects with the total amount of over 15 million USD for the period of March 2020-March 2021. The delivery rate increased by 10% since 30 October and reached **40 % mark**. **The Top 3 highest delivery COs are Cameroon (94%←89%), Malawi (82%←81%), and South Sudan (59% ←29%),** while **the Bottom 3 COs are Mozambique (6%) and Kenya (PKO 6% and 8%)**. Based on the last update from the project mid-term review, although the projection of delivery was expected to go upwards, the following CO delivery are still underperforming; Kenya PKO (#11938), Kenya (#119739), Mozambique (#120194), and Nigeria. The notably common challenges that the underperforming COs are confronted with are 'external' factors (e.g. government approval process, the project political sensitivity, security situation etc.). Importantly, two COs South Sudan (59% ←29%), and Burkina Faso (29%←4%) managed to significantly improve delivery rate by over 20%. Due to the COVID-19 pandemic, TICAD unit observed the discussion with some of the COs concerning NCE (No Cost Extension). COs are reminded the 'No NCE' policy of GoJ-that the NCE is granted only on exceptional rare basis. All COs are urged to respect the project timeline and 100% completion by March 2021.
- **The delivery status of JSB COVID (in blue):** On 30th April 2020, the Japan Diet approved Supplementary Budget of USD 63.6 million to support UNDP COVID-19 response in 29 countries, including 8 UNDP-Africa COs. (Burkina Faso, Ethiopia, Kenya, Mali, Mauritius, Nigeria, Rwanda, and South Africa) The project duration is 9 months from June 2020 to March 2021 with the total budget of 16 million for 8 UNDP-Africa COs. The start date is around mid-July 2020, the project delivery reached **47%** (over 25% improvement since the last update) as of 30 November 2020. At the November 2020 'global monitoring meeting', RBA 8 COs were commended for the active communication/visibility activities as well as sound progress. **The top 3 COs with the highest delivery are Rwanda (77%), Burkina Faso (67%←59%), and Kenya (65% ←27%),** while **the bottom 3 COs are South Africa (30%), Nigeria (8%) and Mauritius (7%)**. Over 25% project delivery improvement was recorded for two COs Kenya (**65% ←27%**) and Mali (**31% ←4%**). The smooth handling of procurement process is the essence of high delivery. For example, Rwanda and Burkina Faso were the first set of COs that completed the PPE procurement and started distributing goods before the end of first quarter. COs that are under performing (South Africa, Nigeria, and Mauritius) are in the process of finalization of large volume of PPE and specific health machinery (e.g. autoclave). Upon completion, the delivery forecast is expected to improve significantly.
- **The delivery status of PF (PKO) project (in pink):** Five small scale projects (296,000 USD per project, in total 1.4 million USD) are funded through Partnership Fund to support PKO center in Ethiopia, Guinea, Nigeria, Mali, and Rwanda. The principal project activity is a training session at national/sub-regional level. The past trend shows a high capability of PKO center in the timely completion of workshop with high satisfactory rate. Most of PKO centers are in favor of 'physical training' versus 'virtual training'. In light of this, the travel restriction due to COVID-19 thus affected deeply the project implementation. As of 30 November, the delivery rate stands **39%** from 14% since the last update. The Top two highest delivery is **Mali (91%) and Rwanda (61%),** while **the bottom are Nigeria (8%) and Ethiopia (0%)**. Nigeria delivery is projected to improve by 50% at the end of December while Ethiopia CO finalized a revision of work plan, aiming to achieve 100% of project completion by March 2021.
- **The delivery status of EN project (in orange):** Since the diet approval in June 2020, the electoral assistance through EN/Grant kick-started in Ivory Coast (about 1,932,579USD) and CAR (about 2,330,828 USD). The two EN project delivery surpassed expectation as a result of the CO's capacity and anticipation to handle the urgent procurement needs. Both COs achieved over 70% delivery rate. (**Ivory Coast 70% and CAR 88%**) as of 30th November.
- **The delivery status of BPPS legal identity (in light blue):** Approved at the same time as JSB Global COVID-19 project, this project seeks to significantly contribute to closing the identity gap in Africa through both further developing the international and regional normative framework on CRVS and identity management, as well as strengthening the CRVS/identity management system in three African countries – Cameroon, Zambia and Kenya. Upon global PAC meeting held in July 2020, COs Cameroon and Kenya finalized procurement plan. The project duration is one year (July 2020 – July 2021), the currently the delivery stands **3.5%**.
- **The delivery status of NCE projects:** 10 projects approved in March 2018 (for implementation of March 2018-March 2019) were carried over in 2020. Currently, except for Tanzania (2%), most projects are at the fullest of project

implementation. Nigeria and Namibia completed the submission of Final Narrative Report. The upcoming Final Narrative Report submission due is Ethiopia (#PF 115237 and #JSB 115237) and Guinea (#112597). In discussion with GoJ, the Tanzania CO is working hard to ensure the submission of Second NCE in close collaboration with GoJ.

● **Action Points for COs below the target**

| JSB Regular | The project delivery below 50% /Follow-up actions in December 2020 |
|---------------------------------------|--|
| Ghana | Follow-up discussion was held with Ticad unit in mid-November. KAIPTC (PKO Center) submitted a request for NCE (until June 2021) in October 2020. This is due to KAIPTC recorded cases of COVID 19 all international trainings have been postponed. |
| CAR | Total delivery is less than 30% due to the known COVID situation. CO is likely to go for NCE and is working on the justification letter to initiate discussion with the local embassy. |
| Zambia | Follow-up discussion was held with Ticad unit. The significant improve of delivery is expected at the end of December, over 70% of delivery upon completion of procurement process. 100% completion by March 2021. KM product is pending. |
| Uganda | Follow-up discussion was held with Ticad unit. CO aims to improve delivery rate to 58% at the end of December 2020. KM product is pending. CO to regularly update COST and TICAD Unit. |
| Nigeria (#120365) | The delivery forecast is 44% at the end of December. NCE will be requested in January 2021 in case of further delay is observed. CO to regularly update COST and TICAD Unit. |
| Kenya (#119739) and (#1119738) | The delivery is projected to improve to 43% for #0019739/Stabilization and 75% for IPSTC #00119738, due to the high concentration of activities that are planned on Q4 2020 and Q1 2021. CO to regularly update COST and TICAD Unit. KM product is pending. |
| Burkina Faso | CO updated the work plan due to the insecurity that particularly affects the Eastern Region of Burkina Faso has negatively impacted the project implementation. The projected delivery is 34% at the end of December 2020. CO to regularly update COST and TICAD Unit. Possible NCE . |
| Mozambique | CO is closely following up with IPs to address the complex and rapid-evolving context in Cabo Delgado. CO to regularly update COST and TICAD Unit. |

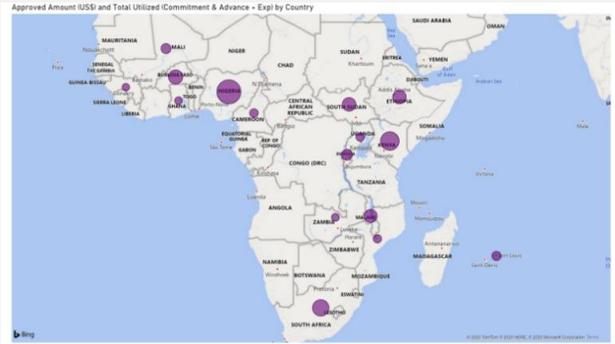
| JSB COVID | The project delivery below 50%/ Follow-up actions in December 2020 |
|---------------------|---|
| South Africa | Second COVID-check in was held. The delivery is projected to improve 49% at the end of December 2020. CO to closely monitor and update the progress to COST and TICAD Unit. KM product is pending. |
| Mauritius | Second COVID-check in was held. CO is finalizing a number of large volume procurement, aiming to improve the delivery rate to 21% by next update. KM product is pending. Possible NCE . |
| Nigeria | Second COVID-check in was held. CO is finalizing the 'cash for work for the support to SMEs as well as a number of large procurement items and aims to achieve 35% delivery at the end of December 2020. CO to closely monitor and update the progress to COST and TICAD Unit. KM product is pending. Possible NCE . |
| Mali | Second COVID-check in was held. CO submitted the revised work plan and improved delivery rate from 4% to over 30% in November. CO aims to achieve 63% delivery at the end of December. |

| PF | The project delivery below 50%/ Follow-up actions in December 2020 |
|-----------------|---|
| Guinea | CO updated the work plan. The forecast for December delivery is 36.8%. Possible NCE . |
| Ethiopia | Delivery acceleration plan is put in place. Pending approval by GoJ. CO to regularly update TICAD unit. |
| Nigeria | A number of activities are planned in the beginning of December. (e.g. workshop) CO aims to achieve 50% delivery by the end of December 2020. |

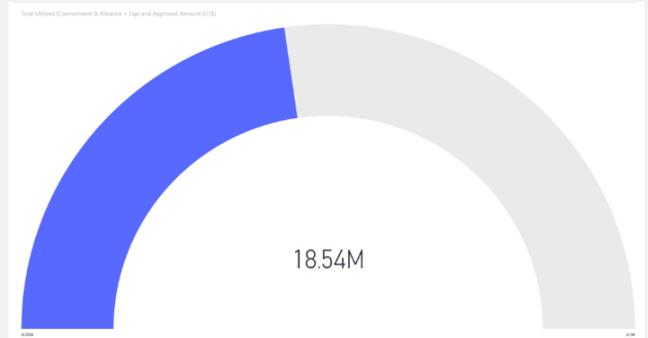
| BPPS | The project delivery 3.5%/ Follow-up actions in December 2020 |
|-----------------------------------|--|
| Cameroon, Zambia and Kenya | Cameroon and Zambia are finalized procurement plan. Close follow-up is needed with BPPS and Kenya CO. A number of discussions were held at HQ concerning the procurement plan. |

| NCE | NCE delivery 2%/ Follow-up actions in December 2020 |
|-----------------|--|
| Tanzania | CO submitted the NCE request to GoJ. CO to regularly update COST and TICAD unit. |

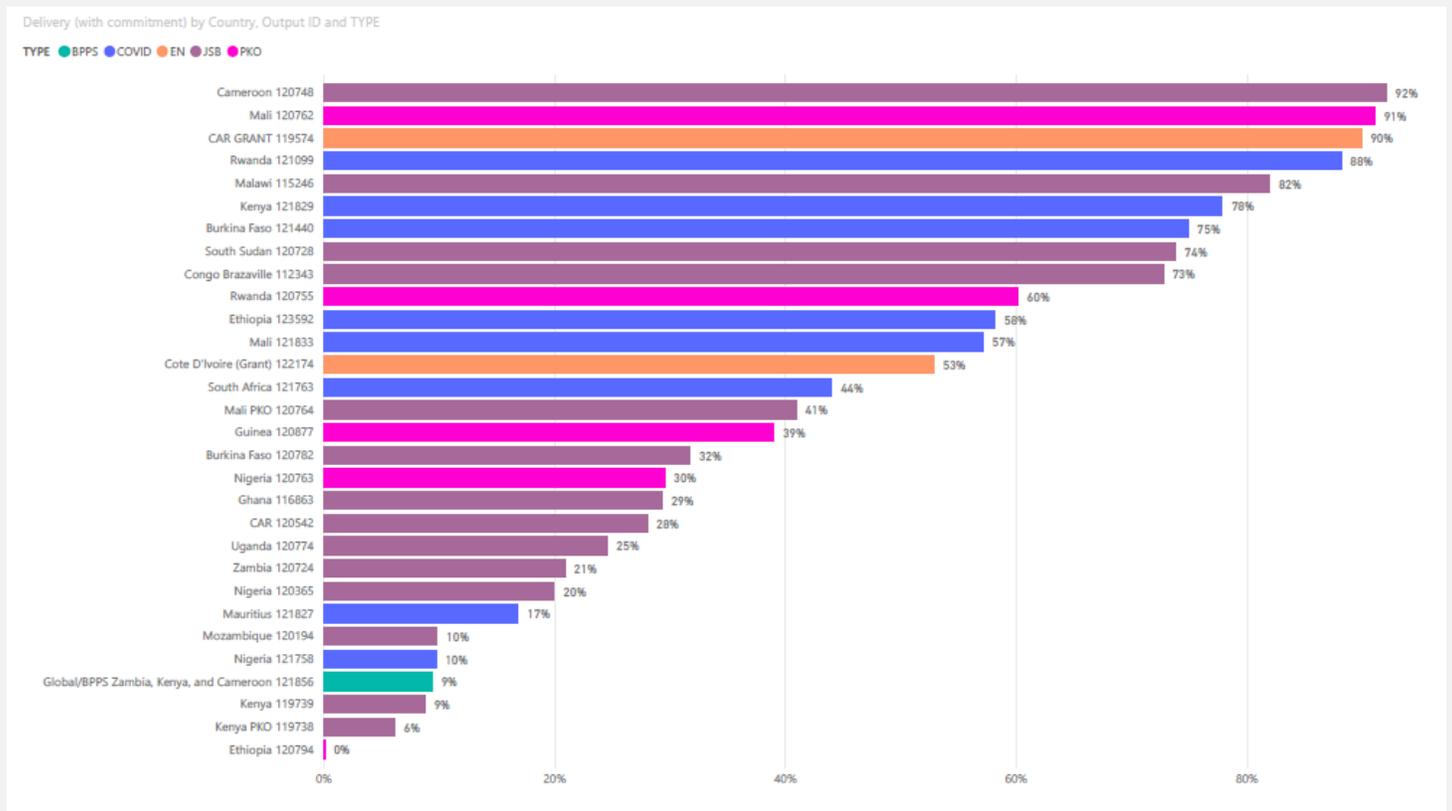
- UNDP-JAPAN funded project in UNDP Africa:** UNDP Africa is implementing a total 31 UNDP-Japan funded projects worth over 40 million USD in 18 countries (namely: Burkina Faso, Cameroon, Central Africa, Congo Brazzaville, Ethiopia, Ghana, Guinea, Ivory Coast, Kenya, Mali, Nigeria, Mauritius, Mozambique, Rwanda, South Africa, South Sudan, Uganda, and Zambia). The project covers the following thematic area; peace-&-stability, disaster recovery & resilience, Human Security &-Nexus, PKO support, Electoral Assistance, COVID-19 response, and ID digitalization, sourced from JSB, Partnership Fund, and Grant aid.



- Overall project delivery as of 11 January 2020:** The project remaining duration is less than three months for most of the UNDP-Japan funded projects that that started in March 2020. Since the last update dated 30 November 2020, the project delivery as of 30 December saw the **13% boost**, achieving the delivery of 18.54 million, **45%** of the total available funding of 41 million USD. The progress is slightly behind the December 2020 target which is set for between 50% - 60%*. Thus, enhanced monitoring/acceleration is required to meet with the initial target and 100% project completion within the project initial deadline. Note that the request for No Cost Extension may contribute to a reputational risk for UNDP and is only approved at exceptional basis. In the event COs opt for NCE (e.g. Ghana PKO, CAR, Uganda, Ethiopia PKO, Mauritius) under exceptional circumstance, CO is advised to urgently notify RBA TICAD Unit.



- The delivery with commitment by Country: (TOP 5: Mali, CAR, Rwanda, Cameroon, and Malawi)**



- **The delivery status of JSB regular project (in purple):** Sourced by JSB of Japanese Fiscal Year 2019, UNDP-Africa is implementing a total of 14 projects with the total amount of over 15 million USD for the period of March 2020-March 2021. The delivery rate increased by 9% since 30 November and reached **43%**. **The Top 3 highest delivery COs are Cameroon (92%←94%), Malawi (82% since October 2020), and South Sudan (74% ←59%),** while **the Bottom 3 COs are Mozambique (10%) and Kenya (PKO 6% and 9%).** Importantly, two COs South Sudan (74% ←59%) and Congo Brazzaville (73% ←57%) and managed to significantly improve delivery rate by over 10%.
The notably common challenges that the underperforming COs are confronted with are ‘external’ factors (e.g. government approval process, the project political sensitivity, security situation etc.). Due to the COVID-19 pandemic, TICAD unit observed the discussion with some of the COs concerning NCE (No Cost Extension). COs are reminded the ‘No NCE’ policy of GoJ. However, in exceptional cases where the NCE is not avoidable, COs are urgently advised to consult with the Japanese Embassy/TICAD unit on preparation of the NCE request. The submission due for NCE is mid-end January for the project ending in March 2021. All other COs are urged to respect the project timeline and 100% completion by March 2021.
- **The delivery status of JSB COVID (in blue):** On 30th April 2020, the Japan Diet approved Supplementary Budget of USD 63.6 million to support UNDP COVID-19 response in 29 countries, including 8 UNDP-Africa COs (Burkina Faso, Ethiopia, Kenya, Mali, Mauritius, Nigeria, Rwanda, and South Africa). The project duration is 9 months from June 2020 to March 2021 with the total budget of 16 million for 8 UNDP-Africa COs. The project delivery reached **49%** (over 23% improvement since the last update) as of 11 January 2021. According to BERA Japan unit, the RBA average delivery rate is the highest amongst other regional bureaus. **The top 3 COs with the highest delivery are Rwanda (88%←77%), Kenya (78% ←65%), and Burkina Faso (75%←67%),** and while **the bottom 3 COs are South Africa (44%←30%), Mauritius (17% ←7%), Nigeria (10%←8%).** Over 25% project delivery improvement was recorded for Mali (57% ←31%). Similarly, three COs Rwanda, Kenya, South Africa achieve over 10% project delivery. COs that are under performing (Nigeria, and Mauritius) are in the process of finalization of large volume of PPE and specific health machinery (e.g. autoclave) and socio economic assessment. Upon completion, the delivery forecast is expected to improve significantly for Nigeria. Only Mauritius CO is planning to pursue their activities through NCE.
- **The delivery status of PF (PKO) project (in pink):** Five small scale projects (296,000 USD per project, in total 1.4 million USD) are funded through Partnership Fund to support PKO center in Ethiopia, Guinea, Nigeria, Mali, and Rwanda. The principal project activity is a training session at national/sub-regional level. The past trend shows a high capability of PKO center in the timely completion of workshop with high satisfactory rate. Most of PKO centers are in favor of ‘physical training’ versus ‘virtual training’. In light of this, the travel restriction due to COVID-19 thus affected deeply the project implementation. As of 11 January, the delivery rate stands **44%** from 39% since the last update. The Top two highest delivery is **Mali (91%) and Rwanda (61%),** while **the bottom are Nigeria (8%) and Ethiopia (0%).**
- **The delivery status of EN project (in orange):** Since the diet approval in June 2020, the electoral assistance through EN/Grant kick-started in Ivory Coast (about 1,932,579USD) and CAR (about 2,330,828 USD). The two EN project delivery surpassed expectation as a result of the CO’s capacity and anticipation to handle the urgent procurement needs. As of 11 January, the delivery rate stands **73%** (Ivory Coast is 53% and CAR is 90%).
- **The delivery status of BPPS legal identity (in light blue):** Approved at the same time as JSB Global COVID-19 project, this project seeks to significantly contribute to closing the identity gap in Africa through both further developing the international and regional normative framework on CRVS and identity management, as well as strengthening the CRVS/identity management system in three African countries – Cameroon, Zambia and Kenya. The project duration is one year (July 2020 – July 2021), the currently the delivery stands **9%**. The project board meeting is scheduled on 14th January to further discuss project work plan as well as progress status.
- **The delivery status of NCE projects:** 10 projects approved in March 2018 (for implementation of March 2018-March 2019) were carried over in 2020. Currently, except for Tanzania (2%), most projects are at the fullest of project implementation. In discussion with GoJ, the Tanzania CO submitted Second NCE upon internal approval by Japanese Embassy.

● **Action Points for COs below the target**

| | |
|--------------------------------------|--|
| JSB Regular | The project delivery below 50% /Follow-up actions in January 2020 |
| Ghana | TICAD unit to follow up to CO on NCE approval letter from GoJ. |
| Mali (PKO) | TICAD unit to follow up to CO on the updated work plan. |
| CAR | Follow up discussion was held with CO to go through the work plan. TICAD unit to review the NCE request and follow up on the set of NEC documents. |
| Zambia | Follow up discussion is planned with CO for Thursday 21 January 2021. |
| Uganda | A follow-up meeting was held with CO on 8th January. It is agreed that CO will proceed with NCE and CO is advised to discuss with local Japanese Embassy the need of NCE at their earliest opportunity, no later than 15th January. CO to prepare the first draft of the NCE document package and share with TICAD unit no later than Friday 15th January. |
| Nigeria (#120365) | Follow up discussion on NCE with CO is planned for Friday 15 th January 2021. COST and TICAD unit to work on the delivery strategy to ensure smooth NCE handling and the project implementation. |
| Kenya (#119739) and (#119738) | TICAD unit planned a follow up meeting with CO on updated work plan based on the outcome of RR's meeting with PS. COST and TICAD unit to work on the delivery strategy to ensure project acceleration plan. |
| Burkina Faso | Meeting scheduled with CO on Tuesday 12 January 2021 to discuss the updated work plan. Team is confident that the delivery rate can be improved to 80% by the end of February. No NCE is planned. |
| Mozambique | CO is determined to complete project activity within the initial project end date. CO to share the updated work plan and present the delivery strategy to ensure project acceleration plan. |

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| JSB COVID | The project delivery below 50%/ Follow-up actions in January 2021 |
| South Africa | The delivery was projected to improve 49% at the end of December 2020 but missed the expectation due to the delay in finalizing the purchase of Autoclaves for \$700,000. After completion of this purchase the delivery rate will be around 64% by the end of Jan. A follow-up meeting with CO is scheduled on Wednesday 13 January 2021. |
| Mauritius | CO is considering NCE as procurement process and socio-economic assessment taking longer than expected. CO is discussing the justification for the request with Project Coordination Specialist. |
| Nigeria | TICAD unit to schedule bilateral meeting at mid-Jan to discuss the updated work plan. |

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| PF | The project delivery below 50%/ Follow-up actions in January 2021 |
| Guinea | A follow-up discussion is on-going with TICAD Unit. Follow up with CO around mid-January for the recommendation from steering committee. |
| Ethiopia | Delivery acceleration plan is put in place. Pending approval by GoJ. A follow-up meeting is scheduled on 12 January and agreed on the timeline for NCE. |
| Nigeria | TICAD unit to follow up on updated work plan. No NCE is planned. |

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| BPPS | The project delivery 9%/ Follow-up actions in January 2021 |
| Cameroon, Zambia and Kenya | Close follow-up is needed with BPPS and Kenya CO. A number of discussions were held at HQ concerning the work plan. A board meeting is scheduled on 14 th January to discuss progress status as well as planning. |

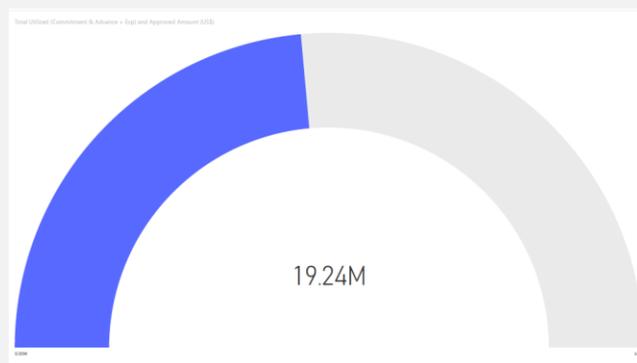
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| NCE | NCE delivery 2%/ Follow-up actions in January 2021 |
| Tanzania | CO submitted the NCE request to GoJ. CO to regularly update COST and TICAD unit. TICAD unit to follow up to CO on NCE approval letter. |

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| Final Report | Guinea #112597 due in March 2021 |
| Final Financial Report | Cameroon #110470 overdue since March 2020 and Madagascar #94391 since September 2019 Cameroon #00115121, Ethiopia #00113326, Kenya PKO #00115204, South Sudan # 00115200, Rwanda #00112199, Rwanda #00113995, Rwanda #00113997 are due in March 2021 |

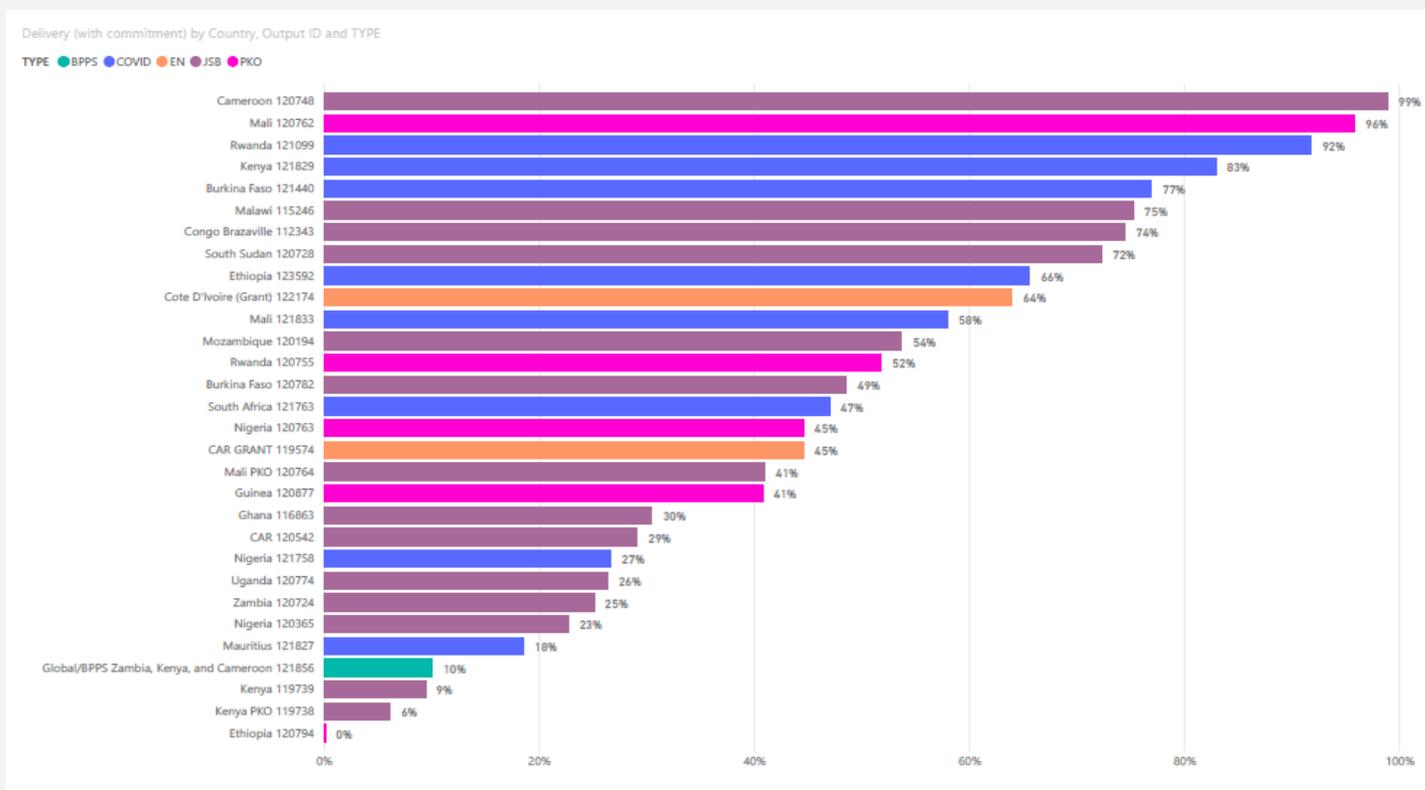
- **UNDP-JAPAN funded project in UNDP Africa:** UNDP Africa is implementing a total 31 UNDP-Japan funded projects worth over 40 million USD in 18 countries (namely: Burkina Faso, Cameroon, Central Africa, Congo Brazzaville, Ethiopia, Ghana, Guinea, Ivory Coast, Kenya, Mali, Nigeria, Mauritius, Mozambique, Rwanda, South Africa, South Sudan, Uganda, and Zambia). The project covers the following thematic area; peace-&stability, disaster recovery & resilience, Human Security &-Nexus, PKO support, Electoral Assistance, COVID-19 response, and ID digitalization, sourced from JSB, Partnership Fund, and Grant aid.



- **Overall project delivery as of 31 January 2020:** The project remaining duration is two months for most of the UNDP-Japan funded projects that started in March 2020. Since the last update dated 31 December 2020, the delivery as of 31st January saw the **minor progress of 4% increase**. In total, 47%, reaching to \$19.24 million of the total available funding of 41 million USD. The progress is behind the January 2021 target which is set for between 60% - 70%*. This is because 19 out of the 30 projects didn't meet the initial target. In light of this, as many as 10 projects (Malawi, Ghana, CAR, Uganda, Zambia, Nigeria, Ethiopia, Guinea, Mauritius and South Africa) requested No Cost Extension (NCE). The top 5 highest delivery country with the percentage are Cameroon 99%, Mali 96%, Rwanda 92%, Kenya 83% and Burkina Faso 77%.



- **The delivery with commitment by Country: (TOP 5: Cameroon, Mali, Rwanda, Kenya, and Burkina Faso)**



- **The delivery status of JSB regular project (in purple):** Sourced by JSB of Japanese Fiscal Year 2019, UNDP-Africa is implementing a total of 14 projects with the total amount of over 15 million USD for the period of March 2020-March 2021. The delivery rate increased by **7%** since 31 December and reached **46%**. **The Top 3 highest delivery COs are Cameroon (99%←92%), Malawi (75%←82%), and South Sudan (72% ←74%),** while **the Bottom 3 COs are Nigeria (23%) and Kenya (PKO 6% and 9%).** Importantly, two COs Mozambique (54% ←10%) and Burkina Faso (49% ←32%) and managed to significantly improve delivery rate by over 15%. Those two COs are determined to proceed without NCE. On the other hand, 6 out of 14 JSB projects requested NCE. (Malawi, Ghana PKO, CAR, Uganda, Zambia, and Nigeria). Most COs reported the major delay caused by restrictions due to pandemic. All other 8 COs are determined to respect the project timeline and 100% completion by March 2021. The average delivery of COs without NCE remains **50%** and requires enhanced and continued follow-up.
- **The delivery status of JSB COVID (in blue):** On 30th April 2020, the Japan Diet approved Supplementary Budget of USD 63.6 million to support UNDP COVID-19 response in 29 countries, including 8 UNDP-Africa COs (Burkina Faso, Ethiopia, Kenya, Mali, Mauritius, Nigeria, Rwanda, and South Africa). The project duration is 9 months from June 2020 to March 2021 with the total budget of 16 million for 8 UNDP-Africa COs. The project delivery reached **56%** (over **13%** improvement since the last update) as of 31 January 2021. The JSB COVID-19 recorded the highest volume of improvement compared to the JSB regular, PF, and Grant. **The top 3 COs with the highest delivery are Rwanda (92% ←88%), Kenya (83% ←78%), and Burkina Faso (77%←75%),** and while **the bottom 3 COs are South Africa (47%←44%), Nigeria (27%←10%), and Mauritius (18% ←17%).** Given the challenge, 2 COs, namely Mauritius and South Africa requested NCE. All other COs are scheduled to complete activity in March with average delivery of **61%**.
- **The delivery status of PF (PKO) project (in pink):** Five small scale projects (296,000 USD per project, in total 1.4 million USD) are funded through Partnership Fund to support PKO center in Ethiopia, Guinea, Nigeria, Mali, and Rwanda. The principal project activity is a training session at national/sub-regional level. The past trend shows a high capability of PKO center in the timely completion of workshop with high satisfactory rate. Most of PKO centers are in favor of 'physical training' versus 'virtual training'. In light of this, the travel restriction due to COVID-19 thus affected deeply the project implementation. As of 31 January, the delivery rate stands **47%** from 44% since the last update. The Top two highest delivery are **Mali (96%) and Rwanda (52%),** while **the bottom are Guinea (41%) and Ethiopia (0%).** Given the challenge, Guinea and Ethiopia requested NCE. All other COs are scheduled to complete activity in March with average delivery of **49%** that requires enhanced follow-up.
- **The delivery status of EN project (in orange):** Since the diet approval in June 2020, the electoral assistance through EN/Grant kick-started in Ivory Coast (about 1,932,579USD) and CAR (about 2,330,828 USD). The two EN project delivery surpassed expectation as a result of the CO's capacity and anticipation to handle the urgent procurement needs. As of 31 January, the delivery rate stands **53%** (Ivory Coast is 64% and CAR is 45%).
- **The delivery status of BPPS legal identity (in light blue):** Approved at the same time as JSB Global COVID-19 project, this project seeks to significantly contribute to closing the identity gap in Africa through both further developing the international and regional normative framework on CRVS and identity management, as well as strengthening the CRVS/identity management system in three African countries – Cameroon, Zambia and Kenya. The project duration is one year (July 2020 – July 2021), the currently the delivery stands **10%**.
- **The delivery status of NCE projects:** 10 projects approved in March 2018 (for implementation of March 2018-March 2019) were carried over in 2020. Currently, except for Tanzania (2%), most projects are at the fullest of project implementation. In discussion with GoJ, the Tanzania and CAR submitted Second NCE upon internal approval by Japanese Embassy.

● **Action Points for COs below the target**

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| JSB Regular | The project delivery below 60% /Follow-up actions in February 2021 |
| Mozambique (54%) | CO aims for 100% completion by March together with project acceleration plan. TICAD and COST to closely monitor. |
| Burkina Faso (49%) | CO aims for 100% completion by March. TICAD and COST to closely monitor. |
| Mali (PKO) (41%) | CO aims for 100% completion by March. TICAD and COST to closely monitor. |
| Ghana (30%) | Ghana secured 3 months extension. TICAD unit to follow up to CO on NCE approval letter. |
| Uganda (26%) | CO submitted NCE. TICAD to follow up for approval letter. |
| CAR (29%) | CO submitted NCE. TICAD to follow up for approval letter. |
| Zambia (25%) | CO requested NCE. Discussion is on-going with Japanese Embassy |
| Uganda (26%) | CO submitted NCE. TICAD to follow up for approval letter. |
| Nigeria (23%) (#120365) | CO requested NCE. Discussion is on-going with Japanese Embassy |
| Kenya (#119739) 9% and (#119738) 6% | A meeting with CO was held. No NCE is planned. PSC is planned for mid-February for final approval of revised work plan. TICAD unit to closely monitor the delivery. |

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| JSB COVID | The project delivery below 60%/ Follow-up actions in February 2021 |
| Mali (58%) | Third check-in is scheduled next Thursday. The project status is updated. |
| South Africa (44%) | CO envisages NCE. CO is working to finalize NCE request survey to be submitted to GPN/BERA JU. |
| Nigeria (27%) | CO envisaged to see significant improvement in delivery rate in February and 100% by March. CO will alert TICAD unit if they see any risk related to the delivery. TICAD and COST to closely monitor. |
| Mauritius (18%) | CO envisages NCE. CO is working to finalize NCE request survey to be submitted to GPN/BERA JU. |

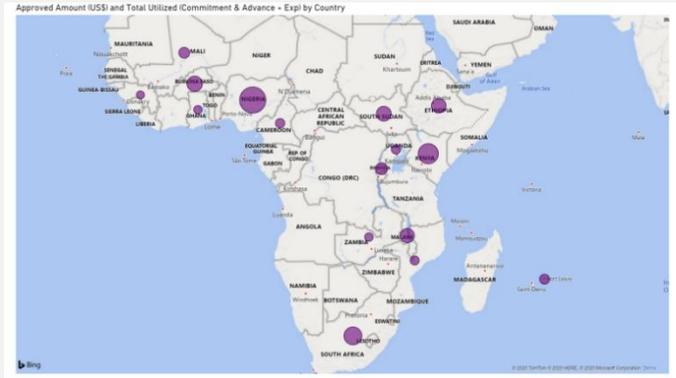
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| PF | The project delivery below 60%/ Follow-up actions in February 2021 |
| Rwanda (52%) | TICAD to schedule a bilateral meeting. |
| Nigeria (45%) | CO aim for 100% delivery by project end date. TICAD Unit to follow up on the updated work plan and closely monitor. |
| Guinea (41%) | CO is working on NCE request. TICAD unit to follow up and review the NCE. |
| Ethiopia (0%) | CO submitted NCE. TICAD to follow up for approval letter. |

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| BPPS | The project delivery 10%/ Follow-up actions in February 2021 |
| Cameroon, Zambia and Kenya | Close follow-up is needed with BPPS and Kenya CO. A number of discussions were held at HQ concerning the work plan. |

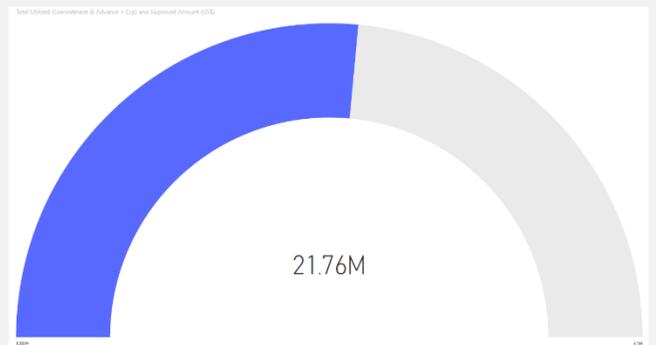
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| NCE projects | NCE / Follow-up actions in February 2021 |
| Tanzania JSB (2%) | CO submitted the NCE request to GoJ. CO to regularly update COST and TICAD unit. TICAD unit to follow up to CO on NCE approval letter. |
| CAR GRANT (45%) | TICAD to review the updated work plan and monitor closely. |

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| Final Report | Guinea #112597 due in March 2021 |
| Final Financial Report | Cameroon #110470 overdue since March 2020 and Madagascar #94391 since September 2019 Cameroon #00115121, Ethiopia #00113326, Kenya PKO #00115204, South Sudan # 00115200, Rwanda #00112199, Rwanda #00113995, Rwanda #00113997 are due in March 2021 |

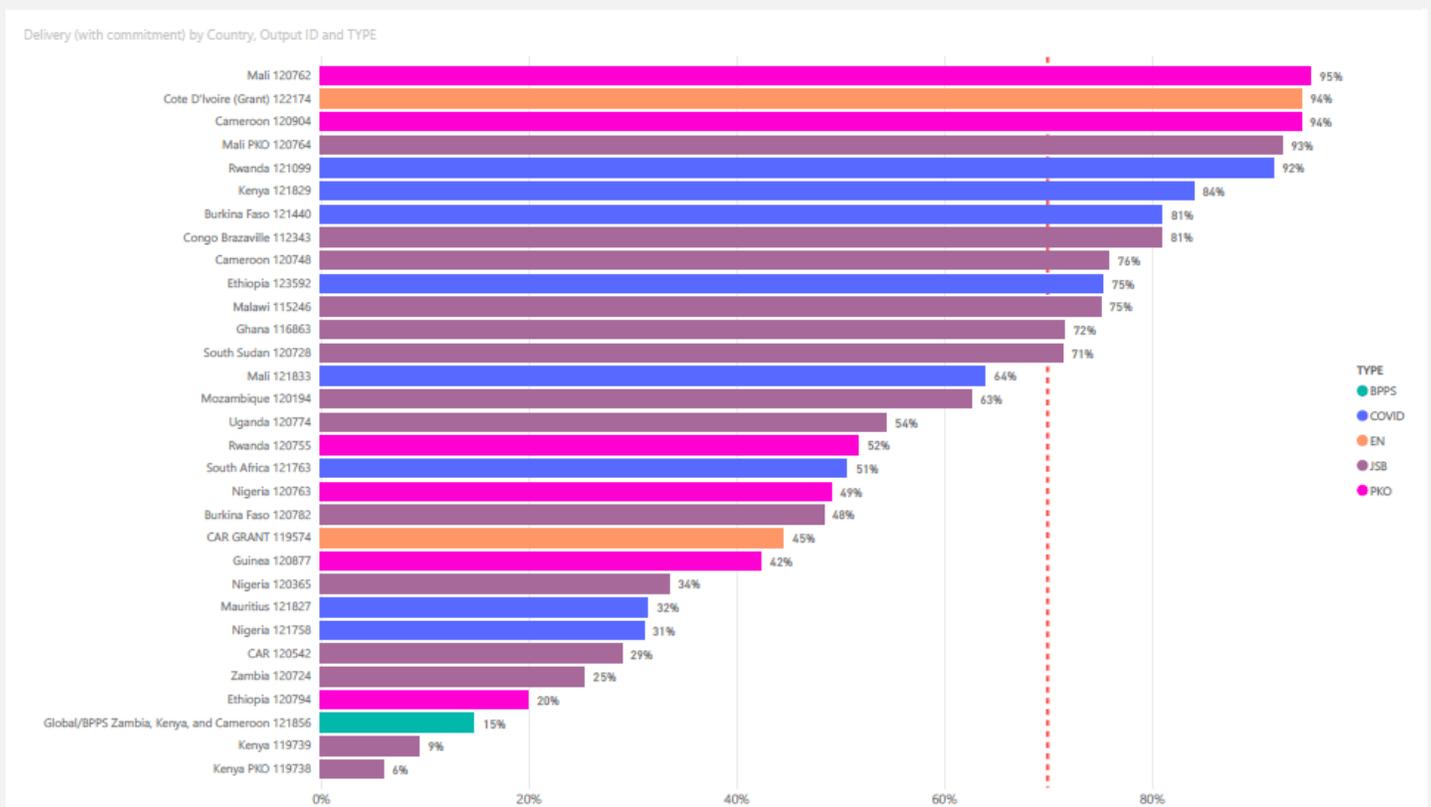
- **UNDP-JAPAN funded project in UNDP Africa:** UNDP Africa is implementing a total 31 UNDP-Japan funded projects worth over 41 million USD in 18 countries (namely: Burkina Faso, Cameroon, Central Africa, Congo Brazzaville, Ethiopia, Ghana, Guinea, Ivory Coast, Kenya, Mali, Nigeria, Mauritius, Mozambique, Rwanda, South Africa, South Sudan, Uganda, and Zambia). The project covers the following thematic area; peace-&stability, disaster recovery & resilience, Human Security &-Nexus, PKO support, Electoral Assistance, COVID-19 response, and ID digitalization, sourced from JSB, Partnership Fund, and Grant aid.



- **Overall project delivery as of 26 February 2021:** The project remaining duration is less than a month for the UNDP-Japan funded projects that started in March 2020. Since the last update on 31 January 2021, the project delivery saw an increase of 6%, achieving the delivery of \$21 million, **53%** of the total available funding of 41 million USD. The average delivery for project ending March 2021 is 65%. For the remaining one-month, high volume of resource (over 500K) remains for Kenya, South Sudan, and Ethiopia. The average of project delivery under extension (NCE) is 48%. This low delivery was triggered by pandemic and insecurity for majority cases and resulted as many as 14 projects to request NCE. (7 out of 14 JSB regular, 4 out of 8 JSB COVID, and 3 out of 5 PKO). The top 5 highest delivery country with the percentage are Mali PF 95%, Ivory Coast 94%, Cameroon 94%, Mali JSB/PKO 93%, and Rwanda 92%.



- **The delivery with commitment by Country: (TOP 5: Mali, Ivory Coast, Cameroon, Mali, and Rwanda)**



- **The delivery status of JSB regular project (in purple):** Sourced by JSB of Japanese Fiscal Year 2019, UNDP-Africa is implementing a total of 14 projects with the total amount of over 15 million USD for the period of March 2020-March 2021. The delivery rate increased by 9% since 31 January and reached **50%**. **The Top 3 highest delivery COs are Mali (93% - 41%), Congo Brazzaville (81%← 74%) and Cameroon (76%), and the Bottom 3 COs are Zambia (25%) and Kenya (PKO 6% and 9%).** Importantly, three COs **Mali (93% - 41%), Ghana (72% ←30%), Uganda (54% ← 26%), managed** to significantly improve delivery rate by over 20%. On the other hand, 7 out of 14 JSB projects requested NCE. (Malawi, Ghana PKO, CAR, Uganda, Zambia, Burkina Faso, Nigeria). Most COs reported the major delay caused by restrictions due to pandemic. The average delivery of JSB regular project ending in March 2021 is **50%**. **The highest remaining resource (over 500K) for the remaining one month is Kenya and South Sudan** and requires enhanced and continued follow-up.
- **The delivery status of JSB COVID (in blue):** On 30th April 2020, the Japan Diet approved Supplementary Budget of USD 63.6 million to support UNDP COVID-19 response in 29 countries, including 8 UNDP-Africa COs (Burkina Faso, Ethiopia, Kenya, Mali, Mauritius, Nigeria, Rwanda, and South Africa). The project duration is 9 months from June 2020 to March 2021 with the total budget of 16 million for 8 UNDP-Africa COs. The project delivery reached 61% (over 5% improvement since the last update) as of 26 February 2021. JSB COVID-19 recorded the highest volume of improvement compared to the JSB regular, PF, and Grant. **The top 3 COs with the highest delivery are Rwanda (92%), Kenya (84%), and Burkina Faso (81%), and the bottom 2 COs are Nigeria (31%), and Mauritius (32%).** Out of 8 COs, three COs (South Africa, Mauritius, and Nigeria) submitted NCE. The average delivery of JSB COVID-19 project ending in March 2021 is 78%. For the remaining one month, the high volume of resource (over 500K) remains for Ethiopia and requires enhanced and continued follow-up.
- **The delivery status of PF (PKO) project (in pink):** Six small scale projects (296,000 USD per project, in total 1.7 million USD) are funded through Partnership Fund to support PKO center in Cameroon, Ethiopia, Guinea, Nigeria, Mali, and Rwanda. The principal project activity is a training session at national/sub-regional level. The past trend shows a high capability of PKO center in the timely completion of workshop with high satisfactory rate. Most of PKO centers are in favor of 'physical training' versus 'virtual training'. In light of this, the travel restriction due to COVID-19 thus affected deeply the project implementation. As of 26 February, the delivery rate stands **58%**. The Top two highest delivery are **Mali (95%) and Cameroon (94%), while the bottom are Guinea (42%) and Ethiopia (20%).** Given the challenge, Rwanda, Guinea, and Ethiopia, requested NCE. The remaining three COs are scheduled to complete activity in March with average delivery of 79%.
- **The delivery status of EN project (in orange):** Since the diet approval in June 2020, the electoral assistance through EN/Grant kick-started in Ivory Coast (about 1,932,579USD) and CAR (about 2,330,828 USD). The two EN project delivery surpassed expectation as a result of the CO's capacity and anticipation to handle the urgent procurement needs. As of 26 February, the delivery rate stands **67%** (Ivory Coast is 94% and CAR is 45%).
- **The delivery status of BPPS legal identity (in light blue):** Approved at the same time as JSB Global COVID-19 project, this project seeks to significantly contribute to closing the identity gap in Africa through both further developing the international and regional normative framework on CRVS and identity management, as well as strengthening the CRVS/identity management system in three African countries – Cameroon, Zambia and Kenya. The project duration is one year (July 2020 – July 2021), the remaining duration is less than four months, currently the delivery stands 15%.
- **The delivery status of NCE projects:** 10 projects approved in March 2018 (for implementation of March 2018-March 2019) were carried over in 2020. Currently, except for Tanzania (2%) most projects are at the fullest of project implementation.

● Action Points for COs below the target

| JSB Regular | The project delivery below 70% /Follow-up actions in March 2021 |
|--|--|
| Mozambique (63%) | CO aims for 100% completion by March together with project acceleration plan. TICAD and COST to closely monitor. |
| Burkina Faso (48%) NCE | CO is finalizing NCE request. The first draft was reviewed by TICAD unit. CO is urgently requested to complete the NCE submission. CO to share the copy of NCE request once available. |
| Uganda (54%) - NCE | CO submitted NCE. TICAD to follow up for approval letter. |
| CAR (29%) - NCE | CO submitted NCE. TICAD to follow up for approval letter as well as monthly delivery projection. |
| Zambia(25%) - NCE | CO submitted NCE upon consultation with Japanese Embassy. CO to share the approval letter once available. TICAD to closely monitor monthly delivery progress. |
| Nigeria (34%) (#120365) -NCE | CO submitted NCE. The monthly delivery projection for February is 50%. The delivery is lagging and requires close follow-up. |
| Kenya (#119739) 9% and (#1119738) 6% | A meeting with CO was held. No NCE is planned. PSC is planned for mid-February for final approval of revised work plan. TICAD unit to closely monitor the delivery. |

| JSB COVID | The project delivery below 70%/ Follow-up actions in March 2021 |
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| Mali (64%) NCE | CO to regularly update the progress status of OUTPUT 3 to ensure 100% completion within initial deadline. |
| South Africa (51%) NCE | CO submitted NCE for extension. CO to regularly update the progress status to TICAD and COST. |
| Nigeria (31%) NCE | CO submitted NCE. CO to regularly update the progress status to TICAD and COST. |
| Mauritius (32%) NCE | CO submitted NCE. CO to regularly update the progress status to TICAD and COST. |

| PF | The project delivery below 70%/ Follow-up actions in March 2021 |
|-----------------------|---|
| Rwanda (52%) NCE | CO is in process of finalizing the submission of NCE until June 2021. CO to share the NCE submission once available. TICAD unit to closely monitor the approval letter as well as monthly delivery. |
| Nigeria (49%) | CO aim for 100% delivery by project end date. TICAD Unit to follow up on the updated work plan and closely monitor. |
| Guinea (42%) NCE | CO submitted NCE. CO to share the NCE submission once available. TICAD unit to closely monitor the approval letter as well as monthly delivery. |
| Ethiopia (20%) NCE | On track with monthly projection. CO to regularly update the progress status to TICAD unit. |

| BPPS | The project delivery 15%/ Follow-up actions in March 2021 |
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| Cameroon, Zambia and Kenya (15%) | Close follow-up is needed with BPPS and Kenya CO. A number of discussions were held at HQ concerning the work plan. BPPS is organizing a information sharing meeting in Mid-March. TICAD unit to attend and update COST. |

| NCE projects | NCE / Follow-up actions in March 2021 |
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| Tanzania JSB (2%) 2nd NCE | CO received NCE approval by e-mail. PSC was held on 12 February. MOU is signed. CO to regularly update the progress to TICAD and COST. |
| CAR GRANT (66%) 2nd NCE | CO to regularly update the progress status to TICAD and COST to ensure 100% timely completion of 2nd NCE. |